

บริษัท ดีลอยท์ ทู้ช โรมัทสุ ไชยยศ สอบบัญชี จำกัด อาคาร เอไอเอ สาทร ทาวเวอร์ ชั้น 23-27 11/1 ถนนสาทรใต้ แขวงยานนาวา เขดสาทร กรุงเทพฯ 10120

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### REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION BY THE INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

TO THE BOARD OF DIRECTORS
HUMANICA PUBLIC COMPANY LIMITED

We have reviewed the consolidated statement of financial position of Humanica Public Company Limited and its subsidiaries and the separate statement of financial position of Humanica Public Company Limited as at March 31, 2021, and the related consolidated and separate statements of profit or loss and other comprehensive income, changes in shareholders' equity and cash flows for the three-month period then ended, and the condensed notes to the financial statements. The Company's management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting". Our responsibility is to express a conclusion on this interim financial information based on our review.

### Scope of Review

We conducted our review in accordance with Thai Standard on Review Engagements 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Thai Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the aforementioned interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard No. 34 "Interim Financial Reporting".

Wimolporn Boonyusthian Certified Public Accountant (Thailand) Registration No. 4067

DELOITTE TOUCHE TOHMATSU JAIYOS AUDIT CO., LTD.

16. Bonn protinion

BANGKOK May 11, 2021



### HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF FINANCIAL POSITION

AS AT MARCH 31, 2021

				UNIT: THO	USAND BAHT
	Notes	Conso	lldated	Sepa	arate
		Financial	Statements	Financial	Statements
		As at	As at	As at	As at
		March 31,	December 31,	March 31,	December 31,
		2021	2020	2021	2020
		"Unaudited"		"Unaudited"	
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	5.1	225,037	246,798	47,185	105,736
Trade and other current receivables	6	135,427	118,442	85,146	73,554
Current contract assets		29,560	30,350	26,446	24,064
Inventories	7	17,798	14,979	-	-
Other current financial assets	8	262,344	227,768	260,344	224,768
Loans to subsidiary	4	-	-	-	14,500
Loan to other entity		3,375	-	3,375	-
Other current assets		11,333	15,067	10,889	9,135
Total Current Assets		684,874	653,404	433,385	451,757
NON-CURRENT ASSETS					
Restricted bank deposits		893	864	761	756
Other non-current financial assets	8	389,930	392,294	389,930	392,294
Investment in associates	9	46,743	28,565	43,396	25,700
Investment in subsidiaries	10	-		276,504	250,619
Building improvement and equipment	11	49,222	44,647	41,649	37,645
Right-of-use assets	12	153,107	128,831	145,537	119,630
Goodwill		108,619	108,619	•	-
Other intangible assets other than goodwill	13	202,332	176,162	120,809	93,001
Computer software under development	14	4,944	34,194	4,944	32,178
Deferred tax assets		10,725	10,979	7,660	8,101
Other non-current assets	15	14,790	13,093	10,550	10,769
Total Non-current Assets		981,305	938,248	1,041,740	970,693

1,666,179

1,591,652

1,475,125

1,422,450

TOTAL ASSETS

### HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF FINANCIAL POSITION (CONTINUED)

AS AT MARCH 31, 2021

				UNIT: THO	USAND BAHT
	Notes		lidated Statements		irate Statements
		As at March 31, 2021 "Unaudited"	As at December 31, 2020	As at March 31, 2021 "Unaudited"	As at December 31, 2020
LIABILITIES AND SHAREHOLDERS' EQUITY					
CURRENT LIABILITIES					
Trade and other current payables	16	38,144	58,542	23,296	37,824
Current contract liabilities		62,013	47,817	40,421	32,668
Current portion of lease liabilities	17	22,034	20,237	15,750	13,579
Corporate income tax payable		13,281	10,551	3,220	3,044
Other current liabilities		16,469	13,954	9,997	8,931
Total Current Liabilities		151,941	151,101	92,684	96,046
NON-CURRENT LIABILITIES					
Lease liabilities	17	141,579	117,388	140,060	114,630
Deferred tax liabilities		15,910	16,644	-	•
Non-current provisions for employee benefits	18	41,152	39,666	26,165	25,324
Total Non-current Liabilities		198,641	173,698	166,225	139,954
TOTAL LIABILITIES		350,582	324,799	258,909	236,000
SHAREHOLDERS' EQUITY					
Share capital					
Authorized share capital					
680,000,000 ordinary shares of Baht 0.50 each		340,000	340,000	340,000	340,000
Issued and paid-up share capital					
680,000,000 ordinary shares of Baht 0.50 each, fully paid		340,000	340,000	340,000	340,000
Share premium on ordinary shares		649,124	649,124	649,124	649,124
Capital reserve for share-based payment transactions		5,145	5,145	5,145	5,145
Capital deficit from changes in shareholding in subsidiaries		(12,666)	(12,666)	-	-
Retained earnings					
Appropriated - Legal reserve		34,000	34,000	34,000	34,000
Unappropriated		297,005	258,775	192,553	164,078
Other components of shareholders' equity		(5,530)	(8,756)	(4,606)	(5,897)
Total equity attributable to owners of the parent		1,307,078	1,265,622	1,216,216	1,186,450
Non-controlling interests		8,519	1,231	-	-
TOTAL SHAREHOLDERS' EQUITY		1,315,597	1,266,853	1 216,216	1,186,450
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		1,666,179	1 591,652	1,475,125	1,422,450

### HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

### FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2021 "UNAUDITED"

UNIT : THOUSAND BAHT

			t	NIT : THOUS	AND BAHT
	Notes	Consolie	dated	Separ	ate
		Financial S	tatements	Financial St	tatements
		2021	2020	2021	2020
DEMONITOR			"Restated"		
REVENUES					
Revenue from sales and rendering services	21	169,300	173,634	99,744	100,775
Other income		6,000	5,934	11,314	9,933
Total Revenues		175,300	179,568	111,058	110,708
EXPENSES					
Cost of sales and rendering services		96,808	95,128	58,266	56,402
Selling expenses		3,573	3,504	2,945	1,778
Administrative expenses		38,217	28,721	22,722	18,984
Total Expenses		138,598	127,353	83,933	77,164
Profit from aperating activities		36,702	52,215	27,125	33,544
Finance income		3,812	2,913	3,829	2,971
Finance costs		(2,350)	(1,819)	(2,222)	(1,532)
Share of profit from investment in associates		482	427	•	-
Profit before income tax expense		38,646	53,736	28,732	34,983
income tax expense	19	(4,589)	(6,061)	(2,854)	(3,250)
PROFIT FOR THE PERIOD		34,057	47,675	25,878	31,733
OTHER COMPREHENSIVE INCOME (LOSS)					
Components of other comprehensive income that will be reclassified					
to profit or loss					
Exchange differences on translation of financial statements in foreign current	oies	1,935	1,462	-	-
Gains (losses) on measuring financial assets, net of income tax		3,888	(29,711)	3,888	(29,711)
Total other comprehensive income (loss) for the periods		5,823	(28,249)	3,888	(29,711)
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD		39,880	19,426	29,766	2,022
PROFIT ATTRIBUTABLE TO:					
Owners of the parent		35,633	47,675	25,878	31,733
Non-controlling interests		(1,576)	-		-
PROFIT FOR THE PERIODS		34,057	47,675	25,878	31,733
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:					<del></del>
Owners of the parent		41,456	19,426	29,766	2,022
Non-controlling interests		(1,576)		=2,700	-,022
TOTAL COMPREHENSIVE INCOME FOR THE PERIODS		39,880	19,426	29,766	2,022
Earnings per share					-,
Basic earnings attributable to owners of the Company per share (Baht)	20	0.05	0.07	0.04	0.00
	20			0.04	0.05
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See the condensed notes to the financial statements

# HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2021 CONSOLIDATED FINANCIAL STATEMENTS

"UNAUDITED"

								:			UNIT: TH	UNIT: THOUSAND BAHT
	Issued and	Premium	Capital reserve	Capital deficit	Retained	Retained carnings	Other comp	Other components of shareholders' equity	cdusty	Total equity	Equity attributable	Total
	dn-pied	on ardinary	for thare-based	from changes in	Appropriated	Appropriated Unappropriated	Exchange differences	Gain (loss) na	Total other	attributable to	to non-controlling	shareholders'
	share capital	shanes	payment	sharebolding	Legal reserve		on translation of	investment in	components of	Owners of	interests of	equity
			transactions	in subsidiaries			Financial	equily designated	shareholders'	the Company	the subsidiaries	
							statements in	at fair value	cdnifty			
							foreign currencies	through other				
								comprehensive				
								income				
"Restated"												
Balance as at January 1, 2020 as previously reported	340,000	649,124	5,145	(12,656)	22,710	183,341	(3,565)	17,017	13,452	1,201,106	-	1,201,107
Effect from business acquisition	ı			, ·	1	(3,245)				(3,245)	•	(3,245)
Balance as or January 1, 2020 as resumed	340,000	649,124	5,145	(12,666)	22,710	180,096	(3,565)	17,017	13,452	1,197,861	-  -	1,197,862
Profit for the period	•		•	•	,	47,675	,		1	47,675	•	47,675
Other comprehensive income (loss) for the period	•	,		-		ŀ	1,462	(117,92)	(28,249)	(28,249)	•	(28,249)
Total comprehensive income (loss) for the period	•	•	•	•	•	47,675	1,462	(29,711)	(28,249)	19,126		19,426
Dalance as at March 31, 2020	340,000	649,134	5,145	(12,666)	22,710	127,771	(2,103)	(12,694)	(14,797)	1,217,287	-	1,217,288
Release on at January 1 2021	340 000	640 124	261.2	(999-61)	000 11	344 936	5	1200 37	321.00	207 374	-	1900 2700
Profit for the period				(num*+)	-	35,633	(200.4)	(168%)	(acres)	35,633	(1.576)	34,057
Other comprehensive income (lass) for the period		,	1		1		\$66,1	3,888	5,823	£Z <b>8</b> 'S	•	5,823
Total comprehensive income floss) for the period			,			35,633	1,935	3,888	5,823	41,456	(925'1)	082668
Profit (loss) of investment in equity as measured												
at fair value through other comprehensive income			,	,	,	2,597	,	(2,597)	(2,597)	•	8,864	8,864
Balance as at March 3t, 2021	340,000	649,124	5,145	(12,566)	34,000	297,005	(924)	(4.606)	(5,530)	1,307,078	\$,519	1,315,597

See the condensed notes to the financial statements

### STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (CONTINUED) HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

### FOR THE THREE-MONTH PERIOD ENDED MARCH 31; 2021 SEPARATE FINANCIAL STATEMENTS

UNIT: THOUSAND BAILT

"UNAUDITED"

	Issued and	Share	Capital reserve	Retained earnings	earnings	Other components	Other components of shareholders' equity	Total
	da-Died	premium	for share-based	Appropriated	Unappropriated	Cxin (loss) on	Total other	shareholders*
	capital	on ordinary	payment	Legal reserve		investment in	components of	equity
		share	transactions			equify designated	shareholders' equity	
						at fair value		
			-			through other		
						comprehensive		
						income		
Balance as at January 1, 2020	340,000	649,124	5,145	22,710	123,853	710,71	11,017	1,157,849
Profit for the period		,	•		31,733	•	,	31,733
Other comprehensive income (loss) for the period			•		•	(117,62)	(29,711)	(29,711)
Total comprehensive income (loss) for the period		,			31,733	(117,62)	(117,92)	2,022
Balance as at March 31, 2020	340,000	649,124	5,145	22,710	155,586	(12,694)	(12,694)	1,159,871
Balance as at January 1, 2021	340,000	649,124	5,145	34,000	164,078	(5,897)	(5,897)	1,186,450
Profit for the period		•	1	•	25,878	•	ı	25,878
Other comprehensive income (loss) for the period			•		•	3,888	3,888	3,888
Total comprehensive income (loss) for the period		ļ •	ı		25,878	3,888	3,888	29,766
Profit (loss) of investment in equity as measured								
at fair value through other comprehensive income	1	•	٠	•	2,597	(2,597)	(2,597)	•
Balance as at March 31, 2021	340,000	649,124	5,145	34,000	192,553	(4,606)	(4,606)	1,216,216

See the condensed notes to the financial statements

### HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES STATEMENTS OF CASH FLOWS

### FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2021 "UNAUDITED"

UNIT: THOUSAND BAHT

		<del></del>	····	UNIT : THOU	SAND BAHT
	Note	Consolid	ated	Separa	ite
		Financial St	atements	Financial St	atements
		2021	2020	2021	2020
			"Restated"		
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before income tax expense		38,646	53,736	28,732	34,983
Adjustments to reconcile profit before income tax expenses to					
net cash provided by (used in) operating activities					
Depreciation and amortisation		20,296	19,030	13,461	11,966
Loss on diminution in value of inventories		137	5	-	-
Long-term employee benefit expenses		1,430	1,354	785	694
Gain on disposal of other financial assets		(854)	(1,511)	(854)	(1,511)
Share of gain from investments in associates		(482)	(427)	-	-
Unrealized (gain) loss on foreign exchange rates		2,188	(3,317)	2,229	(3,268)
Dividends received		(1,431)	(2,248)	(1,431)	(2,248)
Interest income		(2,379)	-	(2,397)	-
Interest expenses		2,350	1,819	2,222	1,532
Profit from operating activities before changes in operating assets	_				•
and liabilities		59,901	68,441	42,747	42,148
Operating assets (increase) decrease					
Trade and other current receivables		(14,511)	(20,424)	(9,133)	(26,139)
Current contract assets		789	1,979	(2,382)	1,130
Inventories		(2,956)	(905)	-	-
Other current assets		12,940	(4,420)	(1,752)	(900)
Other non-current assets		(1,696)	(1,412)	219	(523)
Operating liabilities increase (decrease)					
Trade and other current payables		(19,764)	(11,328)	(13,852)	(9,187)
Current contract liabilities		14,195	6,560	7,752	6,744
Other current liabilities		2,514	(5,572)	1,065	(3,894)
Other non-current liabilities		-	(813)		-
Cash received from operating activities	_	51,412	32,106	24,664	9,379
Cash paid for income tax expense		(3,003)	(4,342)	(2,560)	(2,612)
Net cash provided by operating activities	_	48,409	27,764	22,104	6,767

### HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES

### STATEMENTS OF CASH FLOWS (CONTINUED)

### FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2021 "UNAUDITED"

UNIT: THOUSAND BAHT

					DAILD DAILI
	Notes	Consolid	ated	Separa	te
		Financial St	atements	Financial St	atements
		2021	2020	2021	2020
			"Restated"		
CASH FLOWS FROM INVESTING ACTIVITIES					
Increase in restricted bank deposits		(29)	(29)	(5)	(55)
Cash paid for acquisition of other financial assets		(213,164)	(111,107)	(213,164)	(111,107)
Cash received from sales of other financial assets		183,102	151,342	182,102	151,342
Cash paid for short-term loan to other entity		(3,375)	-	(3,375)	•
Cash paid for acquisition of building improvement and equipment	5,2	(9,782)	(6,569)	(8,205)	(5,649)
Cash paid for acquisition/development of computer software		(5,174)	(2,987)	(4,905)	(2,930)
Cash paid for investment in associate and subsidiaries		(17,696)	-	(43,581)	-
Cash received from long-term loan to subsidiary		-	-	14,500	1,000
Dividends received		1,431	2,248	1,431	2,248
Net eash (used in) provided by investing activities	_	(64,687)	32,898	(75,202)	34,849
CASH FLOWS FROM FINANCING ACTIVITIES					
Cash paid for lease liabilities	5.3	(4,840)	(4,710)	(3,232)	(2,983)
Cash paid for interest expenses for lease liabilities		(2,350)	(1,819)	(2,221)	(1,532)
Net cash used in financing activities	_	(7,190)	(6,529)	(5,453)	(4,515)
Exchange differences from translation of financial statements	_	1,707	1,328		-
Net (decrease) increase in cash and cash equivalents	_	(21,761)	55,461	(58,551)	37,101
Cash and cash equivalents as at January 1,		246,798	159,474	105,736	74,780
Cash and cash equivalents as at March 31,	5.1	225,037	214,935	47,185	111,881
	_				_

HUMANICA PUBLIC COMPANY LIMITED AND ITS SUBSIDIARIES CONDENSED NOTES TO THE FINANCIAL STATEMENTS FOR THE THREE-MONTH PERIOD ENDED MARCH 31, 2021 "UNAUDITED"

### 1. GENERAL INFORMATION

Humanica Public Company Limited (the "Company") is a public company incorporated and domiciled in Thailand. The registered office of the Company is located at 2 Soi Rong Muang 5, Rong Muang Road, Rong Muang, Pathumwan, Bangkok.

The Company was listed on the Stock Exchange of Thailand in December 2017.

The principal businesses of the Company and its subsidiaries (the "Group") are involved in providing human resource outsourcing and payroll services, sales and providing implementation services of human resource systems, sales of and providing implementation services of computer software for enterprise resource planning, and sales of advance access control devices.

The Coronavirus disease 2019 ("COVID-19") pandemic is continuing to evolve, resulting in an economic slowdown and adversely impacting most businesses and industries. This situation may bring uncertainties and have an impact on the environment in which the Group operates. Nevertheless, the Group's management will continue to monitor the ongoing development and regularly assess the financial impact in respect of valuation of assets, provisions and contingent liabilities.

### 2. BASIS FOR PREPARATION AND PRESENTATION OF THE INTERIM CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

- 2.1 These interim consolidated and separate financial statements are prepared in Thai Baht and in compliance with Thai Accounting Standard No. 34 "Interim Financial Reporting" and accounting practices generally accepted in Thailand. The Company presents the condensed notes to interim financial statements and the additional information is disclosed in accordance with the regulations of the Office of the Securities and Exchange Commission.
- 2.2 The consolidated and separate statements of financial position as at December 31, 2020, presented herein for comparison, have been derived from the consolidated and separate financial statements of the Company for the year ended December 31, 2020, which had been previously audited.
- 2.3 The unaudited results of operations presented in the three-month period ended March 31, 2021 are not necessarily an indication nor anticipation of the operating results for the full year.
- 2.4 Certain financial information which is normally included in the annual financial statements prepared in accordance with Thai Financial Reporting Standards, which is not required for the interim reporting purposes, has been omitted. Therefore, the interim financial statements for the three-month period ended March 31, 2021 should be read in conjunction with the audited financial statements for the year ended December 31, 2020.

- 2.5 Material intercompany transactions between the Company and its subsidiaries have been eliminated from this interim consolidated financial statements.
- 2.6 The interim consolidated financial statements for the three-month period ended March 31, 2021 include the financial information of Humanica Public Company Limited (the "Company") and the following subsidiaries (the "subsidiaries"):

Company's name	Nature of business	Country of incorporation	Percentage o March 31, 2021 (Percent)	f shareholding December 31, 2020 (Percent)
Subsidiaries held directly b	y the Company			` ,
Professional Outsourcing Solutions Limited	Provide payroll outsourcing services	Thailand	99.98	99.98
Humanica FAS Limited	Provide accounting outsourcing and financing services	Thailand	99.98	99.98
Humanica Asia Pte, Ltd.	Provide payroll outsourcing services and human resource management software consulting services	Singapore	100.00	100.00
Tiger Soft (1998) Co., Ltd.	Provide implementation of human resource and payroll software and sales of advance access control devices	Thailand	99,99	99.99
Benix Limited	Provide insurance brokerage	Thailand	51.00	51.00
Subsidiary held by Human	<u>ica Asia Pte Ltd.</u>			
Humanica SDN BHD  Subsidiary held by Human	Provide payroll outsourcing services and human resource management software consulting services ica FAS Limited	Malaysia	100.00	100.00
Humanica EEC Limited		Thailand	70.00	
rumanica dec Linned	Provide accounting outsourcing and financing services	rnanand	70,00	-

2.7 Thai Financial Reporting Standards affecting the presentation and disclosure in the current period financial statements

During the period, the Group and the Company has adopted the revised financial reporting standards and the Conceptual Framework for Financial Reporting issued by the Federation of Accounting Professions which are effective for fiscal years beginning on or after January 1, 2021. These financial reporting standards were aimed at alignment with the corresponding International Financial Reporting Standards, with most of the changes directed towards revisions to references to the Conceptual Framework in TFRSs, the amendment for definition of business, the amendment for definition of materiality and accounting requirements for interest rate reform. The adoption of these financial reporting standards does not have any significant impact on the Group and the Company's interim financial statements.

### 2.8 Thai Financial Reporting Standards announced in the Royal Gazette but not yet effective

The revised Thai Financial Reporting Standards No. 16 "Leases" ("TFRS 16") added the requirements for the temporary exception arising from interest rate benchmark reform, which an entity shall apply these amendments for annual reporting periods beginning on or after January 1, 2022 with earlier application permitted. This revised TFRS 16 has been announced in the Royal Gazette on January 27, 2021.

The Group's management will adopt such TFRSs in the preparation of the Group's financial statements when it becomes effective. The Group's management is in the process to assess the impact of these TFRSs on the financial statements of the Group in the period of initial application.

### 3. SIGNIFICANT ACCOUNTING POLICIES

The interim financial statements have been prepared based on the basis, accounting policies and method of computation consistent with those used in the financial statements for the year ended December 31, 2020.

### 4. RELATED PARTY TRANSACTIONS

During the current period, the Company and its subsidiaries had significant business transactions with related parties. Such transactions, which are summarized below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Company and its subsidiaries and those related parties.

Significant transactions with related parties for the three-month periods ended March 31, are as follows:

					Unit: Thousand Baht
	Conso	lidated	Sepi	arate	Pricing policies
	Financial	Statements	Financial :	Statements	
	2021	2020	2021	2020	
Transactions with subsidiaries					
(Eliminated from the consolidated fir	ancial statement	(S)			
Service income	-	-	1,757	1,393	As agreed
Management fees	-		5,051	3,660	Contract price
Finance income - interest income	-	-	23	58	At the rate of 0.9 - 1.8
					percent p.a.
Rental income	-	-	1,027	879	As agreed
Other income	-	-	363	332	As agreed
Service charges	-	-	576	793	As agreed
Transpations with related mouths					
Transactions with related parties	1.70		1.640		
Service income	1,769	75	1,642	75	Market price
Rental income	246	-	246	-	Contract price
Other income	74	-	74	-	Contract price
Software rental expense	2,007	2,011	2,007	2,011	Contract price
Other expenses	648	9	648	9	Market price

As at March 31, 2021 and December 31, 2020, the balances of the accounts between the Company and related parties are as follows:

		llidated Statements As at December 31, 2020	Sep	Thousand Baht parate Statements As at December 31, 2020
Trade receivables - related parties (Note 6)				
Associates	26	26	•	-
Related parties	570	161	529	106
	596	187	529	106
Other receivables - related parties (Note 6)				
Subsidiaries	_	_	3,231	5,825
Related party	95	50	95	50
·······	95	50	3,326	5,875
				0,010
Contract asset-related parties				
Subsidiaries	-	-	3,640	2,101
Related party		6	<u>-</u>	6_
		6	3,640	2,107
Prepaid expenses - related party (Note 6)				
Related party	166	-	166	
	166		166	·
Accrued interest - related party (Note 6) Subsidiary	-		- -	<u>86</u> 86
Loan to subsidiary (Note 4.1) Subsidiary		<u> </u>	<u>-</u>	14,500 14,500
			<u> </u>	14,500
Trade payables - related parties (Note 16) Subsidiary	_		107	_
Related party	710	1,462	710	1,462
,,	710	1,462	817	1,462
Other payables - related parties (Note 16)				
Subsidiaries Political marks	150	-	585	899
Related party	178 178		178 763	
	1/8		/63	899
Contract liability-related parties				
Related parties	1,401	1,914	1,401	1,914
•	1,401	1,914	1,401	1,914
			- <b>,</b>	
Accrued expenses - related party (Note 16)				224
Related party	664	662	664	662
	664	002	664	662

4.1 On June 15, 2018, the Company entered into a loan agreement to provide a loan to Humanica FAS Limited (Subsidiary) totaling Baht 32.00 million. The loan carries interest at the rate of 1.8 percent per annum, has no collateral and is repayable at call. As at December 31, 2020, the outstanding loan is Baht 11.00 million.

On November 25, 2020, the Company entered into a loan agreement to provide a loan to Humanica FAS Limited (Subsidiary) totaling Baht 3.50 million. The loan carries interest at the rate of 0.90 percent per annum, has no collateral and is repayable at call. As at December 31, 2020, the outstanding loan is Baht 3.50 million.

The Company received the full repayment of Baht 14.50 million on February 5, 2021.

During the period, movements of loans to subsidiary were as follows:

				Unit	:Thousand Baht
			Separate finan	cial statements	
Loan to	Relationship	Balance as at December 31, 2020	Increase during the period	Decrease during the period	Balance as at March 31, 2021
Humanica FAS Limited	Subsidiary	14,500		(14,500)	-
Total		14,500	_	(14,500)	-

### Directors and management's benefits

During the three-month periods ended March 31, the Group had employee benefit expenses of their directors and management as below;

	Consoli Financial S		Unit: Separ Financial S	
	2021	2020	2021	2020
Short-term employee benefits	11.6	9.1	7.3	5.8
Post-employment benefits	1.3	1.0	0.8	0.8
Total	12.9	10.1	8.1	6.6

### 5. ADDITIONAL CASH FLOW INFORMATION

5.1 Cash and cash equivalents as at March 31, 2021 and December 31, 2020, are as follows:

		lidated Statements	Unit: Thousand Bah Separate Financial Statements		
	As at	As at	As at	As at	
	March 31,	December 31,	March 31,	December 31,	
	2021	2020	2021	2020	
Cash on hand Deposits at financial institutions Cheques in transit Less: Deposits in the Company and its subsidiaries names	605	695	465	450	
	551,418	279,717	358,727	120,760	
	523	462	-	-	
for customer accounts	(327,509)	(34,076)	(312,007)	(15,474)	
Total	225,037	246,798	47,185	105,736	

### 5.2 Non-cash transactions are as follows:

Cash payments for the acquisition of building improvement and equipment for the three-month periods ended March 31, are as follows:

	Consolid Financial St		Unit: Thousand B: Separate Financial Statements		
	2021	2020	2021	2020	
Liabilities incurred from the acquisition					
of building improvement and equipment					
as at January 1,	686	394	686	-	
Add Purchase of building improvement					
and equipment during the period	9,780	6,569	8,152	5,649	
<u>Less</u> Cash payments	(9,782)	(6,569)	(8,205)	(5,649)	
Liabilities incurred from the acquisition	·				
of building improvement and equipment					
as at March 31,	684	394	633		

### 5.3

Total

Changes in liabilities from finan	cing activitie	es				
			Unit:	Thousand Baht		
	C	Consolidated Fin	ancial Stateme	nts		
	Balance	Financing	Non-cash	Balance		
	as at January 1, 2021	cash flows	change	as at March 31, 2021		
Lease liabilities	137,625	(4,840)	30,828	163,613		
Total	137,625	(4,840)	30,828	163,613		
		Consolidated Fin		Thousand Baht		
	Balance	Financing	Non-cash	Balance		
	as at January 1, 2020	cash flows	change	as at March 31, 2020		
Lease liabilities	3,877	(4,710)	137,387	136,554		
Total	3,877	(4,710)	137,387	136,554		
	Unit: Thousand Baht Separate Financial Statements					
	Balance	Financing	Non-cash	Balance		
	as at January 1, 2021	cash flows	change	as at March 31, 2021		
Lease liabilities	128,209	(3,232)	30,833	155,810		
Total	128,209	(3,232)	30,833	155,810		
	Unit: Thousand Baht Separate Financial Statements					
	Balance	Financing	Non-cash	Balance		
	as at	cash flows	change	as at		
	January 1, 2020		-	March 31, 2020		
Lease liabilities	3,853	(2,983)	121,192	122,062		

3,853

(2,983)

121,192

122,062

### 6. TRADE AND OTHER CURRENT RECEIVABLES

Trade and other current receivables as at March 31, 2021 and December 31, 2020 are as follows:

			Unit: Thousand Baht			
	Conse	olidated	Separate			
	Financial	Statements	Financial Statements			
	As at	As at	As at	As at		
	March 31,	December 31,	March 31,	December 31,		
	2021	2020	2021	2020		
Trade receivables - related parties						
Aged on the basis of due dates						
Not yet due	323	63	283	23		
Past due						
Up to 3 months	273	124	246	83		
Total trade receivables - related parties						
(see Note 4)	596	187	529	106		
Trade receivables - others						
Aged on the basis of due dates						
Not yet due	67,952	63,305	38,978	31,648		
Past due						
Up to 3 months	38,270	42,933	18,892	30,110		
3 - 6 months	4,898	3,136	4,152	1,117		
6 - 12 months	1,475	1,741	259	813		
Over 12 months	3,550	3,015	3,149	2,737		
Total	116,145	114,130	65,430	66,425		
Less Allowance for expected credit losses	(3,663)	(3,663)	(3,386)	(3,386)		
Total trade receivables - others	112,482	110,467	62,044	63,039		
Total trade receivables	113,078	110,654	62,573	63,145		
Other receivables						
Other receivables - related parties (see Note 4)	95	50	3,326	5,875		
Other receivables - others	1,652	1,320	1,390	5,675 561		
Advance payments for services	15,281	2,169	15,166	2,169		
Advance payments to customers	791	372	-	2,107		
Advance payments to employees	340	344	291	205		
Prepaid expenses - related party (see Note 4)	166	-	166	-		
Prepaid expenses - others	4,009	3,533	2,219	1,513		
Interest receivable - related party (see Note 4)	-7,002	-	2,217	86		
Accrued interest	15	-	15	-		
Total other receivables	22,349	7,788	22,573	10,409		
Total	135,427	118,442	85,146	73,554		
	100,74 r	110,774	02,170	<u> </u>		

### 7. INVENTORIES

Inventories as at March 31, 2021 and December 31, 2020, are as follows:

Unit: Thousand Baht Consolidated **Financial Statements** As at As at March 31, December 31, 2021 2020 Finished goods 20,192 17,236 Goods in transit Total. 20,192 17,236 Less Allowance for diminution in value (2,394)(2,257)Total inventories 17,798 14,979

As at March 31, 2021 and December 31, 2020, there are no inventory balances in the separate financial statements.

For the three-month periods ended March 31, 2021 and 2020, cost of inventories which was recognized as cost of sales in statement of profit or loss and other comprehensive income are Baht 7.58 million and 5.48 million, respectively.

Movements in the allowance for diminution in value of inventories in the consolidated financial statements as at March 31, 2021 and December 31, 2020, are as follows:

	Unit: Thousand Baht Consolidated Financial Statements		
	As at March 31, 2021	As at December 31, 2020	
Balance as at January 1, 2020 and 2021 Adjustment of net realizable value for the period Balance as at March 31, 2021 and December 31, 2020	2,257 137 2,394	324 1,933 2,257	

### 8. OTHER CURRENT AND NON-CURRENT FINANCIAL ASSETS

Other current and non-current financial assets as at March 31, 2021 and December 31, 2020, are as follows:

						Unit: Thousand Baht	
Financial Assets	Fair Value As at March 31, 2021 Consolidated Separate		Fair V As at Decem Consolidated		Fair Value Hierarchy	Valuation Techniques and Key Inputs Used in Fair Value	
	Financial	Financial	Financial	Financial		Measurements	
Other current financial assets Financial assets measured at fair value through PL	Statements	Statements	Statements	Statements			
Marketable debt instruments	1,173	1,173	116,015	116,015	Level 2	Net asset value of investment units of the last working day of the	
Non-Marketable debt instruments	62,163	62,163	59,550	59,550	Level 3	reporting period Recoverable amount	
Financial assets measured at amortized cost							
Held-to-maturity debt instruments	199,008	197,008	52,203	49,203	Level 3	Amortized cost and effective interest method	
Total other current financial assets	262,344	260,344	227,768	224,768	-		
Other non-current financial assets							
Financial assets measured at fair value through PL							
Marketable debt instruments	224,326	224,326	215,449	215,449	Level 1	Last bid price of the last working day of the reporting period as quoted on the Stock Exchange of Thailand	
Marketable debt instruments	8,492	8,492	29,416	29,416	Level 2	Net asset value of investment units of the last working day of the reporting period	
Financial assets measured at fair value through QCI							
Marketable equity instruments	136,427	136,427	126,744	126,744	Level	Last bid price of the last working day of the reporting period as quoted on the Stock Exchange of Thailand	
Non-marketable equity instruments	20,685	20,685	20,685	20,685	Level 3	Discounted eash flow estimated with fair value of underlying asset	
Total other non-current financial					-		
assets	389,930	389,930	392,294	392,294	<del>.</del>		
Total other financial assets	652,274	650,274	620,062	617,062	_		

As at March 31, 2021, the non-marketable debt instruments are unsubordinated convertible bonds valued at USD 2 million as follows:

- 1) Convertible bonds issued on September 6, 2018 with value of USD 1 million were extended for maturity date from September 13, 2020 to April 27, 2021 with an interest rate increase from 8% per annum to 12% per annum commencing from September 13, 2020 until maturity date.
- 2) Convertible bonds issued on April 27, 2020 with value of USD 1 million will mature on April 27, 2021 with an interest rate of 8% per annum.

The conversion conditions are as specified in the agreement.

### 9. INVESTMENTS IN ASSOCIATES

Investments in associates as at March 31, 2021 and December 31, 2020, are as follows:

									UniteT	housand Buht
							Consulidated fin	ancial statements	Separate final	acial statementa
							Carrylpy	amounts		
Сомравуз ламе	Namero of husiness	Country of	Shareholdi	ng percentage	Ce	иt	based on eq	ulty method	c	iosí
		incorporation	As at	As at	As at	Ás al	As at	Às af	Arat	As at
			March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,
			2021	2020	2021	2020	2021	2020	2021	2020
Contele Company	Consulting, design and sales									
Limited	and units	Thailand	50	20	40,396	22,700	44,473	26,124	40.396	22,700
Human Chess Capital	Intermediate between borrowers									
Company Limited	and lenders through an online									
	platiform	Thelland	50	\$0	3,000	3,000	2,270	2,441	3,000	3,860
Total					43,396	25,700	46,743	28,565	43,396	25,700

Financial information of associates are as follows:

									Unit: Mi	llon Baht
Company name	Paid-	rà caburg	Tata	d avects	Total	abilities	Total re	venhes	Profit (	Lou)
	As at	As as	Asst	As at	As at	λıμ	for three-ma	nth periods	for three-mor	ith periods
	March 31,	December 31.	March 31,	December 31,	March 31,	December 314	ended M	arch 31,	caded Ma	irch 31,
	2021	2020	2021	2020	2021	2020	262]	20120	2021	2070
Conicle Company Limited	3,26	2.64	172.86	77. <b>5</b> 6	34.92	31.67	20.77	10, 12	3,27	214
Human Cless Capital										
Company Limited	6.00	6.00	5,24	3.64	0.69	0.76			(0.34)	

On April 29, 2020, the Company invested in Human Chess Capital Company Limited with 299,999 ordinary shares at price equal to par value of Baht 10 each, totaling Baht 3.00 million, or 50% of total paid-up share capital. However, from the Company's evaluation, another investor, holding another 50% shares of such company, is able to exercise control over such company directly. Therefore, the Company classified its investment as investment in an associate. The Company made a full payment for these share subscriptions on May 18, 2020.

On January 5, 2021, the Extraordinary General Meeting of Shareholders of Conicle Co., Ltd., an associate, passed a resolution to issue 6,271 new ordinary shares at Baht 100 per share. On January 26, 2021, the Company paid for the share increase of 1,255 shares in amount of Baht 17.70 million in order to maintain shareholding percentage of 20%.

### 10. INVESTMENTS IN SUBSIDIARIES

Details of investments in subsidiaries as presented in the separate financial statements are as follows:

					Unit:	Thousand Baht	
	Paid-uj	p capital	Percentage (	ofshareholding	Cost		
	As at	As at	As at	As at	As at	As at	
	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	
Company's name	2021	2020	2021	2020	2021	2020	
Subsidiaries held directly by	y the Company						
Professional Outsourcing							
Solutions Limited	Baht 10 million	Baht 10 million	99.98	99.98	72,899	72,899	
Humanica FAS Limited	Baht 1 million	Baht I million	99.98	99.98	48,999	29,999	
Humanica Asia Pte. Ltd.	SGD 0.2 million	SGD 0.2 million	100.00	00.001	19,967	19,967	
Tiger Soft (1998) Co., Ltd.	Baht 5 million	Baht 5 million	99.99	99.99	125,000	125,000	
Benix Limited	Baht 18 million	Baht 4 million	51.00	51.00	9,639	2,754	
Subsidiary held by Humani	ca Asia Pte. Ltd.						
Humanica SDN, BHD,	MYR 0.5 million	MYR 0.5 million	100.00	100.00	-	_	
Subsidiary held by Humani	ca FAS Limited.						
Humanica EEC Limited	Baht 7.5 million		70.00	-	-	•	
Total investments in subs	sidiaries				276,504	250,619	

On August 13, 2019, the Board of Directors' meeting of the Company passed a resolution to acquire Tiger Soft (1998) Co., Ltd., a provider for implementation of human resource and payroll software and sales of advance access control devices, in total consideration of Baht 130.00 million. The Company paid for the business acquisition in amount of Baht 125.00 million with the remaining of Baht 5.00 million to be payable within the next 12 months, subject to price adjustment (if any) after verifying the assets and liabilities specified in the sales and purchase agreement. Subsequently on July 22, 2020, the Company entered into the supplementary agreement in order to agree the term for waiving the remaining balance of Baht 5.00 million because the offset and the adjustment to the share price exceeded such remaining balance. As a result, the investment in subsidiary and the purchase consideration decreased by Baht 5.00 million.

During the third quarter of 2020, the Group obtained other relevant factors since the business acquisition date and engaged an independent appraiser to appropriate the fair value of identifiable assets acquired and liabilities assumed and allocation of fair value at the acquisition date. The Group received the purchase price allocation report dated November 2, 2020 from the independent appraiser. The Group applied Thai Financial Reporting Standard No. 3 "Business Combinations" to recognize this business combination transaction. The following summarizes the major classes of consideration transferred and the recognized fair value of assets acquired and liabilities assumed at the business acquisition date:

	Unit : Thousand Baht
Cash and cash equivalents	25,889
Trade and other current receivables	15,217
Inventories	10,571
Other current assets	3,227
Building improvements and equipment	8,360
Software	39,847
Customer relationship asset	13,864
Trademarks	9,096
Deferred income tax assets	2,944
Other non-current assets	721
Trade and other current payables	(517)
Accrued expenses	(19,989)
Corporate income tax payable	(2,878)
Other current liabilities	(11,390)
Non-current provisions for employee benefits	(12,601)
Deferred income tax liabilities	(12,592)
Identifiable assets and liabilities - net	69,769
Consideration transferred	125,000
Goodwill	55,231

Based on the information from the purchase price allocation report of an independent appraiser dated November 2, 2020 and other relevant factors obtained since the business acquisition date, the Group considered the fair values of assets acquired and liabilities assumed from the business acquisition and recorded the difference amount between the consideration transferred and the net of fair values of the identifiable assets acquired from such business acquisition in the account "Goodwill" in the amount of Baht 55.23 million. The Group retrospectively adjusted the provisional amounts recognized at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and would have affected the measurement of the amounts recognized as of that date. Therefore, the consolidated statement of financial position as at December 31, 2019, has been restated accordingly.

However, the interim financial statements for the three-month period ended March 31, 2020, previously reported, had not been restated. Therefore, the Company retrospectively adjusted the related consolidated statement of profit and loss and other comprehensive income, changes in shareholders' equity and cash flows for the three-month period ended March 31, 2020, presented herein for comparison accordingly.

The effects of the restatement on the consolidated statements of profit or loss and other comprehensive income for the three-month period ended March 31, 2020 were as follows:

Unit: Thousand Baht Balances Effect of the Balances as previously restatement as restated reported Cost of sales and rendering services 93,713 1,415 95,128 Administrative expenses 24,962 492 25,454 Income tax expense 6,443 (382)6,061 Profit for the period 49,200 (1,525)47,675 Profit attributable to: Owners of the parent 49,200 (1,525)47,675 Total comprehensive income attributable to: Owners of the parent 20,951 (1,525)19,426

As at September 30, 2020, the Company invested in 20,400 ordinary shares of GL Broker Company Limited at the price of Baht 135 per share, totaling Baht 2.75 million or 51% of total paid-up share capital. Based on the Company's assessment, therefore, the Company has a direct control over such company. The Company presented the investment in such company as an investment in subsidiary. The Company made a full payment for these shares on September 10, 2020. Subsequently on October 26, 2020, GL Broker Company Limited registered to change its name to Benix Limited.

On February 3, 2021, the Extraordinary General Meeting of Shareholders of Benix Limited, a subsidiary, passed a resolution to issue 460,000 new ordinary shares at Baht 100 per share. The Company purchased additional 234,600 shares in amount of Baht 23.46 million in order to maintain shareholding percentage of 51% for which the subsidiary called for Baht 6.89 million. On February 11, 2021, the Company paid for the share increased in amount of Baht 6.89 million. The remaining un-called portion is Baht 16.57 million.

On January 5, 2021, Humanica FAS Company Limited, a subsidiary, invested in Humanica EEC Limited for 2,099,997 ordinary shares in amount of Baht 5.25 million or 70% of total issued and paid-up share capital. The Company presented the investment in such company as an investment in subsidiary.

On February 3, 2021, the Extraordinary General Meeting of Shareholders of Humanica FAS Company Limited, a subsidiary, passed a resolution to issue 1,900,000 new ordinary shares at Baht 10 per share. On February 4, 2021, the Company paid for the share increased in amount of Baht 19.00 million in order to maintain shareholding percentage of 99.98%.

For the three-month periods ended March 31, 2021 and 2020, no dividend payment was announced from such subsidiaries.

### 11. BUILDING IMPROVEMENT AND EQUIPMENT

Movements of building improvement and equipment accounts for the three-month period ended March 31, 2021, are summarized as follows:

	Unit: Thousand Bah		
	Consolidated Financial Statements	Separate Financial Statements	
Net book value as at January 1, 2021	44,647	37,645	
Add Acquisitions during the period	9,781	8,152	
Depreciation for the period	(5,241)	(4,148)	
Exchange differences from translation of financial statements	35	-	
Net book value as at March 31, 2021	49,222	41,649	

### 12. RIGHT-OF-USE ASSETS

Movements of right-of-use assets accounts for the three-month period ended March 31, 2021, are summarized as follows:

	Unit: Thousand Baht		
	Consolidated Financial Statements	Separate Financial Statements	
Net book value as at January 1, 2021	128,831	119,630	
Add Increase during the period	30,833	30,833	
Depreciation for the period .	(6,673)	(4,926)	
Exchange differences from translation of financial statements	116	-	
Net book value as at March 31, 2021	153,107	145,537	

### 13. OTHER INTANGIBLE ASSETS OTHER THAN GOODWILL

Movements of other intangible assets other than goodwill account for the three-month period ended March 31, 2021, are summarized as follows:

	Unit: T	housand Baht
	Consolidated Financial Statements	Separate Financial Statements
Net book value as at January 1, 2021	176,162	93,001
Add Acquisitions during the period	34,480	32,195
Amortization for the period	(8,382)	(4,387)
Exchange differences from translation of financial statements	72	
Net book value as at March 31, 2021	202,332	120,809

### 14. COMPUTER SOFTWARE UNDER DEVELOPMENT

Movements of computer software under development account for the three-month period ended March 31, 2021, are summarized as follows:

	Unit: T	housand Baht
	Consolidated Financial Statements	Separate Financial Statements
Net book value as at January 1, 2021	34,194	32,178
Increase in development cost of computer software during the period	5,213	4,944
Transferred to intangible assets	(34,463)	(32,178)
Net book value as at March 31, 2021	4,944	4,944

### 15. OTHER NON-CURRENT ASSETS

Other non-current assets as at March 31, 2021 and December 31, 2020, are as follows:

	Consol Financial S	lidated Statements	Sepa	housand Baht Irate Statements
	As at	As at	As at	As at
	March 31,	December 31,	March 31,	December 31,
	2021	2020	2021	2020
Deposits Refundable withholding tax deducted at source	13,012	12,047	9,764	9,983
	1,778	1,046	786	786
Total	14,790	13,093	10,550	10,769

### 16. TRADE AND OTHER CURRENT PAYABLES

Trade and other current payables as at March 31, 2021 and December 31, 2020, are as follows:

			Unit:	Thousand Baht
	Conse	olidated	Seg	parate
	Financial	Statements	Financial	Statements
	As at	As at	As at	As at
	March 31,	December 31,	March 31,	December 31,
	2021	2020	2021	2020
Trade payables - related parties (see Note 4)	710	1,462	817	1,462
Trade payables - others	5,244	8,153	1,521	5,890
Other payables - related parties (see Note 4)	178	-	763	899
Other payables - others	4,332	3,058	2,712	2,732
Accrued expenses - related party (see Note 4)	664	662	664	662
Accrued expenses - others	27,016	45,207	16,819	26,179 •
Total	38,144	58,542	23,296	37,824

### 17. LEASE LIABILITIES

Lease liabilities as at March 31, 2021 and December 31, 2020, are as follows:

			Unit: 7	I'housand Baht
	Conso	lidated	Sep	arate
	Financial	Statements	Financial	Statements
	As at	As at	As at	As at
	March 31,	December 31,	March 31,	December 31,
	2021	2020	2021	2020
Lease liabilities	203,223	170,255	195,110	160,403
Less Deferred interest	(39,610)	(32,630)	(39,300)	(32,194)
	163,613	137,625	155,810	128,209
Less Portion due within one year	(22,034)	(20,237)	(15,750)	(13,579)
Lease liabilities - net of current portion	141,579	117,388	140,060	114,630

The Group entered into several lease agreements for rental of building and motor vehicles for use in their operations, whereby they are committed to pay rental on a monthly basis. The terms of the agreements are generally between 2 years and 30 years.

Future minimum lease payments required under lease agreements are as follows:

							Unit <sub>i</sub> T	housand Babt						
			Co	insolidated Finar	ncial Statemer	nts								
	Less th	an I year	1 - 5	years	Over	r 5 years	7	[otal						
	As at	As at	As at	As at	As at	As at	As at	As nt						
	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,						
	2021	2020	2021	2020	2021	2020	2021	2020						
Total future minimum														
lease payments	31,056	28,016	128,350	109,765	43,817	32,474	203,223	170,255						
Deferred interest	(9,022)	(7,779)	(27,801)	(23,220)	(2,787)	(1,631)	(39,610)	(32,630)						
Present value of future		-												
minimum lease payments	22,034	20,237	100,549	<b>8</b> 6,545	41,030	30,843	163,613	137,625						
							Unit: T	housand Baht						
				Separate Financi	ial Statements	i								
	Less than 1 year		Less than 1 year		Less than 1 year 1 - 5 years		1 - 5 years		Over 5 years		Over 5 years		Total	
	As at	As at	As at	As at	As at As at		As at	As at						
	March 31,	December 31,	March 31, December 31,	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,					
	2021	2020	2021	2020	2021	2020	2021	2020						
Total future minimum														
lease payments	24,509	20,998	126,784	106,930	43,817	32,475	195,110	160,403						
Deferred interest	(8,759)	(7,419)	(27,754)	(23,144)	(2,787)	(1,631)	(39,300)	(32,194)						
Present value of future														
minimum lease payments	15,750	13,579	99,030	83,786	41,030	30,844	155,810	128,209						

### 18. NON-CURRENT PROVISIONS FOR EMPLOYEES BENEFITS

Movements in present value of non-current provisions for employee benefits for the three-month period ended March 31, 2021 are summarized as follows:

	Unit: Tl	ousand Baht
	Consolidated Financial	Separate Financial
	Statements	Statements
Beginning balance as at January 1, 2021	39,666	25,324
Current service cost	1,255	692
Interest cost	231_	149
Ending balance as at March 31, 2021	41,152	26,165

### 19. INCOME TAX EXPENSE

Interim corporate income tax was calculated on profit before income tax for the period, using the estimated effective tax rate for the period.

The income tax expenses for the three-month periods ended March 31, are as follows:

	Consoli Financial S		Unit: Tho Sepai Financial S	
	2021	2020	2021	2020
		"Restated"		
Current income tax				
Current income tax charge	5,643	6,645	2,736	2,931
Adjustment in respect of income tax		•	•	·
expenses of previous years	(222)	-	_	_
Deferred tax				
Deferred tax relating to origination and				
reversal of temporary differences	(832)	(584)	118	319
Income tax expenses reported in the statement				
of comprehensive income	4,589	6,061	2,854	3,250

The amounts of income tax relating to each component of other comprehensive income for the three-month periods ended March 31, are as follows:

	Consolio Financial St		Unit: Th Separa Financial Sta	
	2021	2020	2021	2020
Deferred tax relating to unrealized loss (gain) on changes in value from other current				
and non-current financial assets	(323)	7,428	(323)	7,428

### 20. EARNINGS PER SHARE

Basic earnings per share are calculated by dividing profit for the period attributable to equity holders of the Company (excluding other comprehensive income) by the weighted average number of ordinary shares issued during the period.

The following table sets forth the computation of basic earnings per share.

		olidated Statements		ousand Baht trate Statements
	2021	2020 "Restated"	2021	2020
For the three-month periods ended March 31,				
Earnings for the period (Thousand Baht) Weighted average number of ordinary	34,057	47,675	25,878	31,733
shares (Thousand shares)	680,000	680,000	680,000	680,000
Basic earnings per share (Baht per share)	0.05	0.07	0.04	0.05

As at March 31, 2021 and 2020, the Company does not have diluted earnings per share.

# 21. SEGMENT INFORMATION

The Company and its subsidiaries are organized into business units based on its products and services. During the current period, the Company and its subsidiaries have not changed the organization of their reportable segments. The following tables present revenue and profit (loss) information regarding the Company and its subsidiaries operating segments for the threemonth periods ended March 31,

	Iluman resource	Source	Enterorise resource	resource	Accounting and	pur Su	Sales of adv	Sales of advance aecess	Life and non-life	ion-life	Unit: Thousand Baht Consolidated	housand Baht Consolidated
	management	ment	planning services	services	figancing services	services	control	control devices	Insurance broker	broker	Financial	Financial statements
	system services	reviers										
	1071	2020	2021	2020	2021	2020	2021	2020	2021	2020	1202	2020
												"Restated"
Sales and service income from external customers 133,242	133,242	137,984	18,781	16,285	4,706	5,543	12,507	13,822	45	,	169,300	173,634
Total revenue	133,242	137,984	18,781	16,285	4,706	5,543	12,507	13,822	25		169,300	173,634
ıı										Ī		
Segment profit (lass)	27,631	44,287	180	(106)	1,324	1,616	8,408	8,343	(3,074)	•	34,469	53,345
Unallocated income texpenses):												
Other incomes											6,000	2,667
Financial income											3,812	2,913
Amortisation of intangible assets from purchase of subsidiaries	Sarbsidianies										(3,767)	(3,797)
Share of profits from investments in associates											482	427
Finance costs											(2,350)	(618,1)
Profit before income tax expenses											38,646	53,736
Income fax expenses											(4,589)	(6,061)
Profit for the period											34,057	47,675

## Disaggregation of revenue

The Group derives its revenue from the transfer of goods and services over time and at a point in time in the following major product lines. This is consistent with the revenue information that is disclosed for each reportable segment under TFRS 8 "Operating Segments".

											Unit: Tho	Unit: Thousand Baht
	Human resource	esource	Enterprise resource	resource	Accounting and	ng and	Sales of advance access	ince access	Life and non-life	10n-life	Consolidated	idated
	management system services	at system ices	planning services	services	financing services	services	control devices	levices	Insurance broker	broker	Financial statements	fatements
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Kor the three month periods ended March 31	3rch 31											
Timing of revenue recognition	<b>1</b>											
At a point in time												
- Revenue from sales of software	8,185	19,246	2,248	2,209	•	•	•	1	,	ı	10,433	21,455
- Revenue from sales of goods	ı	1	11	,	1	•	12,507	13,822			12,518	13,822
- Monthly service income	94,465	96,379	,	,	4,656	5,363	,	,	r	1	99,121	101,742
- One-time service income	7,315	7,603			झ	180	1		Ē	1	7,429	7,783
Overtime												
- Service income from software												
implementation	14,025	6,431	4,969	2,643			1	1	ı	1	18,994	9,074
- Other service income	9,252	8,325	11,553	11,433	•	-	-	,			20,805	19,758
Total Revenues	133,242	137,98	18,781	16,285	4,706	5,543	12,507	13,822	64	ŀ	169,300	173,634

For the three-month periods ended March 31, 2021 and 2020, the Group have no major customer with revenue of 10 percent or more of the Group's revenues.

### 22. GUARANTEES

As at March 31, 2021 and December 31, 2020 the Company has letter of guarantees issued by bank on behalf of the Company of Baht 0.80 million and Baht 0.80 million, respectively, in respect of contractual performance.

### 23. FOREIGN CURRENCY RISK

The balances of financial assets and liabilities denominated in foreign currencies of the Group as at March 31, 2021 and December 31, 2020, are summarized as follows:

			Consolidated 1	Financial Stateme	nts	
Foreign currency	Financial assets		Financial liabilities		Average exchange rate	
	As at	As at	As at	As at	As at	As at
	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,
	2021	2020	2021	2020	2021	2020
	(Million)	(Million)	(Million)	(Million)	(Baht per 1 foreign currency unit)	
USD	0.12	0.14	•	0.01	31.3394	30.0371
ЉХ	0.10	0.60	•	-	0.2833	0.2907
			Separate Fir	nancial Statement	3	
Foreign currency	Financial assets		Financial liabilities		Average exchange rate	
	As at	As at	Asat	As at	As at	As at
	March 31,	December 31,	March 31,	December 31,	March 31,	December 31,
	2021	2020	2021	2020	2021	2020
	(Million)	(Million)	(Million)	(Million)	(Baht per 1 foreign eurrency unit)	
USD	0.09	0.11	-	0.01	31.3394	30.0371
JPY	0.10	0.60	-	-	0.2833	0.2907
MYR	0.05	0.10	-	-	7.5478	7.4357
SGD	0.05	0.07	0.02	-	23.2729	22.6632

### 24. RECLASSIFICATIONS

Certain reclassifications have been made to the statement of profit or loss and other comprehensive income for the period ended March 31, 2020 to conform to the classifications used in the statement of profit or loss and other comprehensive income for the period ended March 31, 2021 as follows:

			Unit: Thousand Baht	
Items	Previous presentation	Reclassified to	Consolidated Financial Statements	Separate Financial Statements
Statement of profit or loss	and other comprehensive income for the	period ended March 31, 2020		
Dividend income	Dividend income	Finance income	2,248	2,248
Finance income	Other income	Finance income	665	723
Other income	Other income	Revenue from sales and rendering services	58	8
Unrealized gain on exchange rates	Administrative expense	Other income	3,267	3,267

### 25. EVENTS AFTER THE REPORTING PERIOD

On April 19, 2021, the Company's Annual General Meeting of the Shareholders approved the payment of a dividend for the year 2020 amounting to Baht 95.20 million. However, since the Board of Directors previously approved an interim dividends from income of the year 2020 amounting to Baht 40.80 million, so there were the remaining dividends payment amounting to Baht 54.40 million or Baht 0.08 per share. Such dividends will be paid to the shareholders on May 17, 2021.

### 26. APPROVAL OF THE INTERIM FINANCIAL STATEMENTS

These interim financial statements have been approved for issuing by the audit committee and authorized director of the Company on May 11, 2021.